

As far as CBR has gone with the IIC the acceptance of both in the community is based largely on the following things:

- a. The recognition of a need for coordination among the large number of interested agencies none of which has the broad interest and necessary manpower to exercise leadership in the field or to do an adequately deep and comprehensive job on the economy of the Soviet Orbit making use of special intelligence resources. This recognition was crystallized by IIC approval of the IIC terms of reference and the subsequent official RDCD.
- b. The division of labor among the agencies on a given project is not based on a preconceived division of economic and industrial disciplines, but rather on ad hoc agreements in line with major interests and capabilities (which are closely related to the departmental demands of the respective agencies).
- c. A healthy attitude and spirit of cooperation has been developed in which CIA assumes the leadership without asserting special prerogatives and in finding it possible to check the competence (and therefore any possible bias) of other agencies by establishing an atmosphere of mutual help and respect which will permit discussion of each others research methods and techniques. An attempt is made to name the chairman of IIC groups from the other agencies on the basis of individual ability, while the secretariat functions are always performed in CIA.
- d. All major projects to which the agencies are asked to contribute are layed on by the IAC -- whether directly or as a part of an IIC.

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- e. The representatives of each agency on the IIC were selected with great care so as to get the top professional man, preferably a civilian, with direct access to the head of the agency, and who (either alone or with one check) could commit the necessary resources of his agency.
- f. The coordinating procedures have been kept flexible and easy with a maximum latitude left to the working-level experts. Ad hoc groups are established to deal with each major project although as much work as possible is done outside of committee meetings and informal bilateral consultations are heavily relied on to smooth the way on difficult problems before formal approval is requested.

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